

The Director of Central Intelligence
Washington, D.C 20505

Critical Intelligence Problems Committee

9 May 1984

MEMORANDUM FOR: Director, Program and Budget Staff

FROM:

Vice Chairman

SUBJECT: CIPC Terrorism Draft Report

25X1

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1. Thank you for your 7 May comments on the subject report and your revised display of NFIP resources targetted against terrorism. We have substituted your revision for the figures which were provided previously. We have also attempted to accommodate your concern that the study needs an assessment of the Community's current posture against terrorism. You may recall that such an assessment was provided in our December interim report on this subject. We have therefore incorporated relevant portions of that report into our introduction to this study.

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2. As for the report's level of detail, we have made a deliberate effort to keep it brief and at a level of generality that befits our understanding of the DCI's--the study's principal intended consumer--requirement. In that respect, I suppose this study should be thought of more as planning guidance and less as a program submission. Once the DCI has made his preferences known on these matters, however, we expect the program managers to shape their programs accordingly and submit them through the customary resource management channels with all the necessary detail.

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3. Thanks again for taking your time to review our efforts. We welcome your staff's participation in all of our problem reviews.

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SUBJECT: CIPC Terrorism Draft Report

Distribution:

- 1 - addressee
- 1 - CIPC/[redacted]
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DCI/ICS/CIPC [redacted] (9 May 84)

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7 May 1984

MEMORANDUM FOR: [redacted] 25X1
Vice Chairman, Critical Intelligence Problems Committee

FROM: Director, Program and Budget Staff

SUBJECT: CIPC Terrorism Draft Report

[redacted] 25X1

1. The draft CIPC report on improving terrorism intelligence has been reviewed. Specific comments are annotated directly on the attached copy. The report serves as a valuable follow-on to earlier efforts to grapple with a most difficult, and not well understood target area. The Intelligence Community could undoubtedly benefit from continued focus on this area. [redacted] 25X1

2. Overall, the report seems incomplete. The stated purpose of the report is to show how the Intelligence Community might improve its capability to collect and produce intelligence on terrorism, but there is no detailed assessment of our current posture. Without such an assessment it is difficult to see how many of the recommendations, if adopted, would contribute. Recommended improvements should flow from the current capability; the current capability should be measured against a set of objectives or requirements; objectives/requirements should flow from customer needs/uses combined with definition of the target and development of "observables." The recommendations seem to have been developed in a vertical fashion, allowing each proponent to venture forth on their own perception of what the problems and potential solutions may be, rather than presenting an integrated cohesive attack on the terrorism problem. [redacted] 25X1

3. Also somewhat troublesome is the lack of problem definition. The broad brush treatment given to "terrorism" allows anyone to find a niche without acknowledging differences between domestic and foreign terrorism, or between terrorism intelligence, counterterrorism activity and counterintelligence activity. [redacted] 25X1

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SUBJECT: CIPC Terrorism Draft Report

4. As presented in the report, the recommendations (especially those with resource implication) have a surface ring of truth and validity, but the expected payoff is neither implicit nor explicit. It is most difficult to judge the relative merits of the recommendations both among themselves and compared to other resource requirements. Within our resource sphere it would be very helpful if resource requests were prioritized and the anticipated intelligence gain highlighted. We should avoid any appearance of merely "throwing money at the problem." [REDACTED]

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5. A revised resource display representing latest budget level data (as of FY 1985 President's Budget) is attached for your use. [REDACTED]

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[REDACTED]

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[REDACTED]

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ICS/PBS/ [REDACTED] 7 May 1984)

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Distribution:

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[REDACTED]

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